



A3 Procedure For Conflict Resolution

“When We Have Differences.”

Adopted: 26 February 2023

Replaces former policy: When We Have Differences

Purpose:

The Procedure for Conflict Resolution (the Procedure) sets out a procedure for resolving conflict between two or more staff, volunteers, ministry partners, members or attendees of the Church in a pastoral and restorative manner, rather than through a formal complaint handling procedure.

It is important to identify that some issues cannot be resolved in this manner, and this Procedure is not designed to:

- resolve issues relating to domestic violence, family law matters before the Family Law Court (or similar body),
- resolve complaints or concerns relating to abuse (including Child Sexual Abuse or Sexual Misconduct involving a Child) or other serious breaches of the Leaders Conduct Covenant that are to be resolved in accordance with the Complaint Handling Procedure; or
- replace any process set out in the Constitution of the Church in relation to the disciplining or removal of members from membership of the Church.

Scope

The Procedure applies to all staff, volunteers, ministry partners, members and attendees of the Church. (An attendee is a person who regularly attends (at least once a month) a ministry of the church (for example, Bible study, Friday night youth group, Pastimes)).

The Procedure should be read in conjunction with the Safe Church Policy and:

- The Leaders Conduct Covenant
- Procedure for Handling Complaints against Staff or Volunteers
- Procedure for Responding to Child Protection Concerns

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When does this procedure apply?

Situations to which this policy applies include the following:

- a) a disagreement between two or more staff, volunteers, ministry partners, members or attendees of the Church;
- b) a perceived offence caused by staff, volunteers, ministry partners, members or attendees of the Church, to another;
- c) a perception by one person that they have been bullied by a staff member, volunteer, ministry partner, member or attendee (and that it is a matter that is able to be resolved in a pastoral manner);
- d) dissatisfaction with the manner in which a staff member or volunteer has fulfilled their ministry role; and
- e) a complaint that a staff member or volunteer has committed a minor breach of the Leaders Conduct Covenant.

Raising an issue

- a) Anyone may raise an issue
 - with a person directly (see Pathway 1).
 - with Church Leadership or the Safe Church Team in order to seek assistance in resolving the issue (see Pathway 2).
- b) If the concern relates to a member of the Church Leadership or the Safe Church Team, the person should raise their concern with another member of the Church Leadership or Safe Church Team.

Key Principles

In raising an issue, all parties are to be guided by the following key principles:

- Seeking to glorify God in our responses to each other.
- Seeking to listen to each other and to God.
- Striving to serve each other even in the midst of our disunity.
- Seeking to be Christ-like in our reactions to each other.
- Extending grace to each other.
- Focusing on forgiveness and restoration of relationships where appropriate.
- Seeking help where needed, to address grievances.

The Church acknowledges that:

- the nature of relationship breakdown means that it is necessary to respond sensitively and with care for all parties involved;
- in many conflict situations, to help each party understand the key issues and ways forward, the assistance of a neutral third party becomes essential;
- many issues are specific to a particular context and relationship and so must be responsive to this, seeking resolution of substantive issues and where possible, appropriate restoration of relationships between all parties;
- the pathway recommended by Church Leadership will depend upon the nature of the issue, the positions or roles of the parties involved and the skills and capacity of Church Leadership to address the situation.

Pathway 1 – Personal Approach:

- a) Where an issue arises between a staff member, volunteer, ministry partner, member or attendee and another and the parties feel able to address their concerns without involving other parties, they are to go to the other person and express their concerns with a view to resolving their differences in accordance with Matthew 18:15-17.
- b) The person initiating the personal approach should consider seeking counsel from a wise and unbiased senior leader (from within the church community or externally) or receiving conflict coaching before approaching the other person.
- c) This approach may be useful for addressing personal disagreements and perceived offences. This pathway will not be appropriate where there are concerns about significant power imbalances.

Pathway 2 – Locally-assisted Approach

- In the event of any of the following then the matter should be brought to the attention of Church Leadership.
 - Pathway 1 being unsuccessful in restoring relationship; and/or
 - the issue relates to perceived bullying; and/or
 - the issue relates to dissatisfaction with the manner in which a staff member or volunteer has performed their ministry role.
- If an issue is brought to the Church Leadership
 - Church Leadership are to provide support to all parties.
 - Where the Church Leadership considers the issue to be sufficiently serious, they are to appoint a suitably skilled person to assist in resolving the conflict. This may be a senior member of the pastoral staff. Church Leadership are to avoid conflicts of interest where possible when selecting this person. In some cases, for example, where the conflict involves the Senior Pastor, a church consultant from the Baptist Churches of NSW & ACT may be requested.
- Where all parties involved in the matter are willing to work towards restoring relationships, the person selected to assist in resolving the conflict will:
 - value confidentiality at all times;
 - meet with each person separately to ensure they are given a chance to tell their story in private, working through their underlying concerns in moving towards resolution;
 - clearly communicate the process to be used to each party during resolution meetings;
 - hold a meeting with the parties together to identify common ground, work through the issues and determine the course of action;
 - follow up to ensure that the solutions are being implemented; and
 - if appropriate, monitor the situation over the following weeks, including to check-in with the parties to ensure that the situation is resolving and that relationships are being restored.
- At any stage throughout the process, the person selected to assist resolve the issue may contact Baptist Churches of NSW & ACT for assistance or resourcing.

Escalation to Procedure for Handling Complaints against Staff or Volunteers

During the course of resolving a concern in accordance with this Procedure, it may be necessary to escalate the matter in accordance with the Procedure for Handling Complaints Against Staff and Volunteers. There may be several reasons this is required, including:

- that on inquiry into the issue it is identified that the conduct complained of would more appropriately be characterised as a serious breach of the Leaders Conduct Covenant (such as child protection concerns); or
- the subject of the concern is a staff member or volunteer and they are not willing to participate in this Procedure (as required under the Code of Conduct).

Escalation to membership removal process

During the course of resolving an issue in accordance with this Procedure, it may be necessary to escalate the matter to the process for removing someone as a Ministry Partner of the Church as prescribed in the Constitution of the Church.

Helpful Bible Passages relating to Conflict Resolution:

Philippians 2:1-5 (NIV)

If you have any encouragement from being united with Christ, if any comfort from his love, if any fellowship with the Spirit, if any tenderness and compassion, then make my joy complete by being like-minded, having the same love, being one in spirit and purpose. Do nothing out of selfish ambition or vain conceit, but in humility consider others better than yourselves. Each of you should look not only to your own interests, but also to the interests of others. Your attitude should be the same as that of Christ Jesus

Matthew 18:15-17 (NIV)

If your brother sins against you, go and show him his fault, just between the two of you. If he listens to you, you have won your brother over. But if he will not listen, take one or two others along, so that 'every matter may be established by the testimony of two or three witnesses.' If he refuses to listen to them, tell it to the church; and if he refuses to listen even to the church, treat him as you would a pagan or a tax collector.

Matthew 5:23-24 (NIV)

Therefore, if you are offering your gift at the altar and there remember that your brother/sister has something against you, leave your gift there in front of the altar. First go and be reconciled to your brother/sister; then come and offer your gift.

Ephesians 4:3 (NIV)

Make every effort to keep the unity of the Spirit through the bond of peace.

Romans 14:19 (NIV)

Let us therefore make every effort to do what leads to peace and to mutual edification.

Colossians 3:13-15 (NIV)

Bear with each other and forgive whatever grievances you may have against one another. Forgive as the Lord forgave you. And over all these virtues put on love, which binds them all together in perfect unity. Let the peace of Christ rule in your hearts, since as members of one body you were called to peace. And be thankful.

1 Corinthians 1:10 (NIV)

I appeal to you, brothers/sisters, in the name of our Lord Jesus Christ, that all of you agree with one another so that there may be no divisions among you and that you may be perfectly united in mind and thought.

Philippians 4:2 (NLT)

...because you belong to the Lord, settle your disagreement.

2 Timothy 2:23 (NIV)

Don't have anything to do with foolish and stupid arguments, because you know they produce quarrels.

Proverbs 17:14 (NIV)

Starting a quarrel is like breaching a dam; so drop the matter before a dispute breaks out.

Romans 15:5-6 (NIV)

May the God who gives endurance and encouragement give you a spirit of unity among yourselves as you follow Christ Jesus, so that with one heart and mouth you may glorify the God and Father of our Lord Jesus Christ.

Romans 12:16-18 (NIV)

Live in harmony with one another. Do not be proud, but be willing to associate with people of low position. Do not be conceited. Do not repay anyone evil for evil. Be careful to do what is right in the eyes of everybody. If it is possible, as far as it depends on you, live at peace with everyone.

1 Corinthians 14:33 (NIV)

For God is not a God of disorder but of peace. As in all the congregations of the saints,

James 4:1 (NIV)

What causes fights and quarrels among you? Don't they come from your desires that battle within you?